

**MARYLAND MILITARY INSTALLATION COUNCIL**  
**Monday, April 15<sup>th</sup>, 2019 0830-1130**  
**100 Community Place, Crownsville**  
**Meeting Minutes**

**Lisa Swoboda**, Senior Director of Office of Military and Federal Affairs, Department of Commerce, called the meeting to order at 8:35 am.

**Welcome and Introductions**

Lisa introduced the key note speaker, **LTG Gwen Bingham, Army Assistant Chief of Staff for Installation Management.**

Reviewed MMIC status and the purpose of MMIC

New Statutory Chair of MMIC, **Sec Kelly Schulz**

New Council Member Appointee – House of Delegates

Delegate **Will Smith** on active duty tour in Afghanistan

**Keynote Speaker**

**COL Brian Foley**, U.S. Army introduced **LTG Gwen Bingham** and her responsibilities as Asst. Chief of Staff for Installation Management and reviewed her background and experience.

LTG Bingham acknowledged the Army in the room, addressed the Army housing crisis issue w/prioritized housing, and that Army leadership is committed to addressing the problem and will hold themselves accountable for 100%. Inspection of housing family units. Hiring 114 garrison housing employees to address work orders and oversight of housing conditions. LTG Bingham addressed the following:

- Recognized CSM Redford, her senior enlisted advisor.
- Policy program and resources for Army
- Team of 300 employees
- Reform of Garrison Management to realign Army material command under MCOMM
- Must modernize installations – Installations of the Future to meet needs of soldiers, meet modern threats, and increase efficiency and effectiveness
- Talked to young people in Army’s training programs (average was 23 year olds)
- What soldiers want: access Army’s resources 24/7 remotely, eat healthier, be greener, and be informed about the bases, multi space, facilitate, committees, facilities entry, smart

technologies, drone delivery, 5G wireless connectivity, advanced biometric, identify closed-based data

-Threats – Cyberspace opens up vulnerabilities to all bases; we must modernize to counteract this threat; use drones for information warfare.

-Smart technology, access control, security, environmental monitoring. Modernize facilitating at point of need.

-Introducing wireless cars (Ollie)

-Artificial Intelligence and use of sensors

-May 23<sup>rd</sup> Industry Day in DC – define with additional capabilities for modernization

-Spousal Employment – aided for support on hiring spouse at military service members

-Partnerships w/military, community, academic and industry, always looking for partnerships. Thanked Ivan Bolden for leading the charge for partnerships and approval authority for IGSA, which the authority has been extended down to commands, army has extended over 35 of these Partnership Agencies

Q: Ron Kaese – examples of successful partnerships?

A: Asked Ivan to answer: Academic requirement for environmental mentoring, went to public university to find grad students who could do the project. The cost savings instead of going through a contractor. Will send out a report of the kinds of partnerships through Lisa.

Q: Asked from an alliance member: Base Resiliency-With respect to a logistics approach to resiliency – cyber, energy, water, effects of climate change. Studying how to make installations more resilient and identifying more installations at risk. Gave examples of resiliency project including moving building away from coast and bio fuel plant that can withstand powerful storms.

Q: What skills are needed to modernize the Army?

A: IT Skills, cyber (talent mining for their skill)

Q: Jack Pappas comment – Drive Across America fundraiser. Started by VA, driving through MD.

A: Will send Gwen Bingham information.

Q: Dean Ertwine – What is the outlook for the next budget cycle?

A: Have had good years in FY 18, FY19. Customers and projects have increased. Not sure about FY21, probably not a steep decline. Believe we will get good support from the hill.

Q: Dean Ertwine – About housing issue and update.

A: Was recently at Ft. Meade talking to service members and their families, putting in processes and procedures that will prevent this from happening again. There will be quarterly meetings with all CEO's of the privatized housing management companies.

Q: Do we have the ability to add additional requirements in the contracts of these companies?

A: Army has 48% of ownership in the partnership, companies 51%, in process of making some changes to the agreements.

Q: Lisa Swoboda – With six month study of young people in Army, What results be the most challenging and how can communities help met the need?

A: Inviting industry to the Industry Day to identify needs, and looking for STEM majors and innovators of the future.

-Ivan Bolden comment – It will be difficult managing the expectations of young people.

Q: Does Army Future Command impact the installation of the future?

A: AFC will have a role. Installations will eventually be unpaid into Army Future Command activity will timely have a physical role on installations.

Q: Jack Pappas – Partnerships can also include NGO. As with AFCEA, where they helped modernize the Pax River NAS installation by supporting various initiatives.

A: Recommend AFCEA/Jack attend Industry Day.

Q: Kristopher Zimmerman had a question from a private investor on how they can interact with military regarding requirements. Has the Pentagon thought about this?

A: Mentioned the housing partnerships and other opportunities.

Ivan Bolden comment: To get the level of return on investment needed by private investors may require legislation.

Q: George Schlossberg – There was a waiver for private sector that has been explored. Has that waiver been renewed?

A: Ivan Bolden – OSD has not replaced this yet. ADC has supported the issue in the past and likely will again.

Q: Lisa Swoboda – Long period of time without a BRAC, with organizational shifts in Army, do you see need for another BRAC round?

A: No interest on the hill right now, doesn't know about future

Q: Tom Evans – Regarding Industry Day, who is being invited, format and who can come?

A: May 23<sup>rd</sup>, in Crystal City at Renaissance. Invite to all is posted in Fed Biz Ops.

Lisa thanked LTG Bingham.

### **Military Installations Innovative Partnership Panel**

Lisa introduced the panel members:

#### **Matt Boron (ADC):**

- -Acknowledged that Maryland has come together in a partnership to support Maryland Installations.
- -ADC advocates for installation communities across the country. Lisa is Co-Chair of State Advisory Council.
- -IGSA legislation – hundreds of millions of dollars of savings through this authority will be achieved.
- -Expect \$100 million to allow community investment through the DCIP Program. Congressional Committee is looking to get funding to start the program. Referred group to Jill McClune.
- -May 10-12 – ADC Conference in DC and overview of who will be attending. Invitations to attend.

#### **Ivan Bolden**

- Lisa described Ivan's role in promoting Army Community Partnerships, and his support to the Association of Defense Communities: Ivan thanked Lisa for the invitation to speak.
- Ivan addressed intergovernmental and community partnerships, and working to extend IGSA authority 20 years and advocating for the initiatives.
- Mentioned partnership with Commander Chip Rock.
- Will send a list of all partnerships to Lisa for distribution.
- Harry Kleiser comment – cost to keep instructors increasing. How do you get at that cycle?
- BRAC won't be a tool in next term
- More facilitators than needed.
- How do we get private sector investment? Lots of funding available for infrastructure investment. What is the procurement model? Tools like IGSA. OFA's and other tools are available. EULs and others can be used.
- Now giving some focus on broadening single installation partnership to regional, P3/P4 projects.
- Maximizing efficiency of facilitators is also important.
- Small Arms Training Range – need in the public for range schedule invitations of the range to make it is fully utilized.

**Chris Thiel:**

- IGSA for bulk purchasing at Ft. Meade.
- A leaner Ft. Meade forces difficult decisions to meet cyber needs of the country.
- 30 Million in contract portfolio.
- Partnerships can utilize excess capacity.
- Important to identify requirements for drones and vehicles.
- Ft. Meade will host strategic engagement team.
- 32% reduced cost to the government as the goal.

**Kris Zimmerman:**

- JBA partnership program – 1<sup>st</sup> project was to resolve issue, county comes on base to deal with trash, cost savings from both military and country and positive investment impact (indirect) impacts can be negative – e.g. driving contracts away from small businesses.
- JBA Clear Zone – working on moving properties in clear zone, instructing military overlay zones to prevent future development.
- Existing partnerships in Suitland – addressing to the highway, the visibility of planes, and protection from hostile activities, with support from 6 agencies.
- STEM initiatives and partnerships with PG County schools.
- Defense Technology Center potential for future.
- Joint Partnership Committee in the Pentagon.
- Efficient partnership in the long term.

Q: Does DoD repay on climate change? If JBA lists climate change impact, what happens?

A: Visit the plan and identify the base needs.

Ivan Bolden comment: Looking to partner with cities/communities around bases. Ivan asked the audience for ideas for partnerships, and other partnerships beyond IGSA that the DoD could benefit from.

A: Federal agency can't partner on their own but they could add their requirements to the military's requirements.

-Army can make an agreement under an IGSA Authority with Communities.

-Restrictions on municipal government that define procurement/financing community are less restrictive than military or even community. Public to public partnerships provide a huge forcing function.

Q: Push back from small businesses, who could be disadvantaged by IGSA's?

A: Ivan – Army & Communities are reaching out to small businesses to make sure they won't miss out on opportunities; looking at procurement related to operations/services and cost savings to work with municipalities that work with small businesses – this is actually benefiting small business.

Jack Pappas comment– again introduced Drive Across America - AFCEA; worked with Hoyer to fight for BRAC with OMFA

- Recognized Lisa for her role with BRAC prep.
- Sent Jack Pappas a photo of the presentation.

Break at 10:35 am

### **UM UAS Test Site Update**

#### **Matt Scassero**

- Test site does UAS research, research to go back into the university to share with the university. The goal is not only to react, but also reach other parts of the state.
- Salisbury is utilizing the UAS test Center as well to have Eastern Shore ecosystem.
- Western Maryland project with Frostburg and Cumberland MD to define UAS test site.
- Statewide task force on UAS, UAS task force to look on how to energize leadership.
- NAWCAD/Pax River – CURE multi domain land /ground demolished ground robot to make last year.
- Largest Trade show for Command Air System – experimental.
- Maryland has the largest presence/booth.
- Tonight two final dry run Shock Trauma flights, with a drone flying a human kidney to UMMAS – 1<sup>st</sup> time in history.

Q: Networking with unmanned surface vessels?

A: Yes, looking at many projects with Carderock – NAVSEA, potential partnership.

### **Request to Create MMIC Workforce Committee**

**Jill McClune** –Army Alliance – Asking MMIC to establish a committee on workforce development with installation commanders and alliances could improve and expand workforce development.

- List 4 of 7 alliances do have workforce committee. One of the top priorities of OMFA and alliances is to address workforce issues in development, recruitment and retention.
- The consensus of the MMIC is to move forward with a workforce committee, composed of volunteers from the alliances and stakeholders from the defense communities. OMFA will provide support to establish the committee and host at least the first few meetings.

## **Defense Budget Request Overview**

### **George Schlossberg**

- NDAA getting underway – both authorizations and appropriations.
- Stable growth is goal. Level uncertainly with the previous budget. This year budget delayed because of shutdown. House and Senate will authorize Defense budget by May/June 2019.
- Optional growth?
- Minimal growth?
- FY20 at a minimal level of growth. Previous budgets at optimal growth.

## **Maryland General Assembly Update**

### **Bryson Popham**

- Tax Credit for surviving spouse of a veteran.
- Advocated for surviving spouses of veterans in Maryland to pass bill.
- Bill passed for the expansion of cyber diversity program.
- Bill awaiting Governor's signature to acquire half of our energy from renewable sources.

## **Installation Updates**

### **NSA Annapolis**

- Cyber training of Naval Academy, students coming along. New building being built – advanced building with pool for UAS vehicles.
- Looking at IGSA for road painting and repaving.
- Seawall project – working with city to get seawall address water levels rising.
- Carderock – Nice Project.
- STEM – bi-annual human races.
- Summer intern and utilizing faculty (collateral available.)
- Camp Lejeune.
- Future disruptive technologies.

### **Capt. Cox – Pax River**

- UAS - AVVSI Partnership Annual competition at Webster.
- MILCOM – ground breaking for strategy hanger.
- Building new barracks
- IGSAs – comptroller working IGSA for road maintenance.
- Workforce development – region/county working on their issue.
- Individual Lead.
- Moving Chem Bio Rad Defense Center form Dahlgren.

- Helping to restore the buildings with mold; waves of employees moving.
- Growing and doing a lot of hiring.

### **Aberdeen Proving Ground**

- Reforming, Army's Futures Command having a big impact. Resourcing long term investment budgets is problematic.
- ADBI/Tech Expo – April 30 – May 1
- Cleaning up Contaminated buildings down on the Edgewood laboratory complex.
- Pursuing IGCA's for maintenance.
- Utility privatization – APG is examining this to support.
- Luan – testing IGSA in Colorado Springs for utilities.

### **Fort Meade**

- Partnerships with FMA have been beneficial, for example: domestic violence service providers.

### **Ft. Detrick**

- Closing old facilities, incinerator plant. IGSA with Mont. Fed. to address trash/water issue.
- Closed a utility facility through an IGSA with Washington County.
- MRMC – The logistics portion of MRMC will break off to go to Army Materiel Command. The R&D portion of MRMC will transition to Army Futures Command.

### **Coast Guard Yard**

- Funding for expansion for cutter vessels, maintenance program, preserves ISO position at yard. Thanked OMFA for support.
- 10 year strategy/facility plan retooled.
- Pilings are about 100 years old, some need replacement.
- Partnership legislation programs – nominated for an award.
- JBA – EXPO – May 10-12.
- Trying to address occupational licensing issue.
- MILCON – progress on new Air Force one facility will take longer than projected.

### **Alliance Updates**

#### **Southern Maryland Navy Alliance**

- Merge with CEO for PG County.
- Bar event for flying the birds.
- SMNA – employment for spouse/dependents.
- Talking with UAS test site.



- Trying to increase efficiency of connecting with Pax NAS.

### **Military Alliance Council**

- Energetics.
- Knocking down buildings CSM and redesign parties established the Velocity Lab for tech transfer. Grey Ops technology transfer partnership with AVS.
- Working on partnerships with town for sewage and waste disposal.
- Designated opportunity Hub Zone and sustainable community.

### **Maritime**

- Strong interaction to have chip design facility but could not get MILCON funding. Got internal money for a study.
- Need to work on spending execution.
- Coast Guard Yard and Carderock –meeting on metal spray and additive manufacturing.
- Navy Expo budget - increase in protective fleet size.

### **Army Alliance**

- Demolition of contaminated facilities on Edgewood is top priority, followed by workforce with USA jobs, support Army Futures Command, Support APG and Adelphi resources. APG one of the FT for Futures Command major installations (#4 priority)
- Working on Adelphi back gate open for exiting.
- Operating cuts of labs, awareness of cost to run.
- June 3<sup>rd</sup> annual Army Alliance Dinner. COL Phillips and MG Taylor leaving this summer.

### **Fort Meade Alliance**

- Lots of workforce activity in recruiting and retention.
- Col. Spragg has been working with FMA in Cyber Workforce, working with schools via development funds to fund cyber range for high school students. AADS – cyber/IT pathing from Pre-K/12 students.

### **Ft. Detrick**

- Workforce development training.
- April 23<sup>rd</sup> Doing Business with the Fort Event.
- May 6<sup>th</sup> – Innovate and Celebrate STEM Event.
- May 1 – 2 – Spring Research Festival.
- DefTech Center Partnership.

Lisa thanked everybody for attendance, and adjourned the meeting at 12:15 pm