| APPLICATION REQUIREMENTS  |        |  |  |  |  |
|---|--------|--|--|--|--|
|   | Yes/No | Clarification  |  |  |  |
| Business in good standing with the State of Maryland                |        | Evidenced by certificate                                   |  |  |  |
| Has between 3 and 250 full-time employees (defined as an employee   |        |  |  |  |  |
| who works at least 1,800 hours in a 12-month period)                |        | Evidenced by state reporting                               |  |  |  |
| Has a two-digit NAICS code of 31-33                                 |        | Evidenced by search  |  |  |  |
| Has been established for a minimum of 2 years in a manufacturing    |        |  |  |  |  |
| NAICS code  |        | Evidenced by search  |  |  |  |
| Good standing with federal Occupational Safety and Health           |        |  |  |  |  |
| Administration and Maryland Occupational Safety and Health          |        |  |  |  |  |
| regulations.  |        | Evidenced by search  |  |  |  |
| Demonstrate an ability to successfully implement the proposed       |        |  |  |  |  |
| project.  |        | Evidenced by internal IP or external consulting expertise  |  |  |  |
| Demonstrate an overall commitment to, or strategy for, Industry 4.0 |        | Evidenced by a corporate strategy statement or development |  |  |  |
| adoption, and   |        | of a technology adoption plan                              |  |  |  |
|   |        | As evidenced by recent bank statements or financial        |  |  |  |
| Demonstrate ability to provide matching funds                       |        | statements (balance sheet)                                 |  |  |  |

| ASSESSMENT SCORECARD  (1) Project Scope: Goals & Objectives; Outcomes Based Project with Economical Impact; Timeline, Milestones, Risks & Challenges Understood |  |   |  |  |
|---|--|---|--|--|
| Excellent to Outstanding  | Good to Very Good  | Satisfactory  | Marginal to Fair   | Poor or Incomplete   |
| Provided clear, specific and<br>meaningful information of the<br>proposed project on all topics<br>requested.   | Provided meaningful information of the proposed project. | Provided some information about the project but did not address all topics requested. | Did not provide information about key elements of the project. | Project narrative was unclear and did not address most elements requested. |
| 20-25 points  | 14-19 points   | 7-13 points   | 1-6 points   | 0 points   |

| (2) Transformative Nature of Project-Potential Impact on Business Results; Innovation Provided; Evaluation & Success Measurement Ability |   |  |  |   |
|--|---|--|--|---|
| Excellent to Outstanding   | Good to Very Good   | Satisfactory   | Marginal to Fair   | Poor or Incomplete  |
| Provided clear, compelling information how the project would transform and create lasting positive change.                               | Provided meaningful information how the project would transform and create lasting positive change. | Provided some information<br>how the project might<br>trasnform and create lasting<br>positive change. | Did not provide sufficient information how the project might transform and create lasting positive change. | Did not provide information<br>how the project could<br>transform and/or create<br>lasting positive change. |
| 20-25 points   | 14-19 points  | 7-13 points  | 1-6 points   | 0 points  |

| (3) Organizational Committment to 4.0 Smart Manufacturing Technology; Organizational Readiness to Implement Technologies; Resources and Manpower Internal or External to Complete the Project |   |                                |                                 |                                 |
|---|---|--------------------------------|---------------------------------|---------------------------------|
| Excellent to Outstanding  | Good to Very Good                           | Satisfactory                   | Marginal to Fair                | Poor or Incomplete              |
| Demonstrates a clear and  | Includes a good description of how the      | Includes a satisfactory        | Includes some description of    | Did not describe how the        |
| strong commitment to  | project will demonstrate a strong           | description of how the project | how the project will            | project will demontrate         |
| adopting and integrating 4.0  | commitment to adopting and                  | will demonstrate a             | demontrate commitment to        | commitment to adopting and      |
| Smart Manufacturing   | integrating 4.0 Smart Manufacturing         | commitment to adopting and     | adopting and integrating 4.0    | integrating 4.0 Smart           |
| Technologies, with detailed   | Technologies, with detailed plans and       | integrating 4.0 Smart          | Smart Manufacturing             | Manufacturing Technologies,     |
| plans and strategies that align   | strategies that align with the              | Manufacturing Technologies,    | Technologies, with plans and    | with plans and strategies that  |
| with the organization's long-   | organization's long-term goals; provides    | with plans and strategies that | strategies that align with the  | align with the organization's   |
| term goals; provides  | good evidence of the organization's         | align with the organization's  | organization's long-term goals; | long-term goals; did not        |
| comprehensive evidence of   | preparedness to effectively implement       | long-term goals; provides      | provides some evidence of the   | provide evidence of the         |
| the organization's  | new technologies; and outlines a good       | satisfactory evidence of the   | organization's preparedness to  | organization's preparedness     |
| preparedness to effectively   | plan for securing and utilizing internal or | organization's preparedness to | effectively implement new       | to effectively implement new    |
| implement new technologies;   | external resources and manpower to          | effectively implement new      | technologies; and outlines a    | technologies; and did not       |
| and outlines a robust plan for  | ensure successful project completion.       | technologies; and outlines a   | plan for securing and utilizing | outline a plan for securing and |
| securing and utilizing internal   |   | satisfactory plan for securing | internal or external resources  | utilizing internal or external  |
| or external resources and   |   | and utilizing internal or      | and manpower to ensure          | resources and manpower to       |
| manpower to ensure  |   | external resources and         | successful project completion.  | ensure successful project       |
| successful project completion.  |   | manpower to ensure             |                                 | completion.                     |
|   |   | successful project completion. |                                 |                                 |
| 5 points  | 4 points                                    | 3 points                       | 2 points                        | 0-1 point                       |

| (4) Sustainability - Long-Term Vision; Scalability for Future Projects |  |  |   |   |
|--|--|--|---|---|
| Excellent to Outstanding   | Good to Very Good  | Satisfactory   | Marginal to Fair  | Poor or Incomplete  |
|  | Provided a detailed vision and strategy for the project, and how continued |  | Provided a vision and strategy for the project, and how the | Provided a vision and strategy for the project, but did not |
| project, and how continued funding will support scalability            | funding will support scalability and build capacity.                       | continued funding will support scalability and build capacity. |   | identify how the future funding could support the           |
| and build capacity.  |  |  | has lapsed.   | project after grant funding has lapsed.                     |
| 20-25 points   | 14-19 points   | 7-13 points  | 1-6 points  | 0 points  |

| (5) Project Budget - Uses of Funds; Financial Readiness        |  |              |   |                    |
|--|--|--------------|---|--------------------|
| Excellent to Outstanding                                       | Good to Very Good  | Satisfactory | Marginal to Fair  | Poor or Incomplete |
| proposed sources and uses of funds, including aviailability of | Provided a list of proposed sources and uses of funds, including availability of sources, and how they relate to the overall success of the project. |              | Identified some sources and uses of funds, but unclear whether sources can be delivered, and whether overall funding is sufficient for project success. |                    |
| 20-25 points   | 14-19 points   | 7-13 points  | 1-6 points  | 0 points           |