

Maryland Military Installation Council

Annual Report

2007

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Executive Summary

In accordance with Maryland HB 1700 effective July 1, 2006, this constitutes the annual report of the Maryland Military Installation Council (Council). The Council met on April 23, June 22 and September 6, 2007, respectively. Under the chairmanship of Department of Business and Economic Development (DBED) Department Secretary David Edgerley, the Council's mission is to position the State and its Departments and Agencies to take advantage of the opportunities that have arisen from the major Department of Defense (DOD) initiative to realign military capability and facility requirements in accordance with the nation's new security interests. A majority of Maryland's military installations conduct research, development and intelligence functions.

Initially, the purpose of the Council was in part to communicate the details of the DOD Base Realignment and Closure (BRAC) process; develop an awareness among various State executive departments and local community officials of the opportunities and pitfalls regarding the DOD process; and to target State resources in a manner that promotes short and long range planning and encourages public-private partnerships. HB 1700 which became effective in 2006 and extended the term of the Council to 2011, the date mandated by Congress for the completion of the 2005 BRAC decision, expanded the direction of the Council. The Council is directed to:

- 1) identify public infrastructure and other community support necessary to improve mission efficiencies and for the development and expansion of existing military installations in the State;
- 2) identify existing and potential impacts of encroachment on military installations in the State;
- 3) identify potential State and community actions that can minimize impacts of encroachment and enhance long term potential of Maryland military installations;
- 4) identify opportunities for collaborations among military contractors, local governments, the State, academies institutions and military departments to enhance the economic potential of military installations and the economic benefits of military installations to the State;
- 5) review State policies, including funding and legislation, to identify actions necessary to prepare for the united DOD 2005 initiative; and
- 6) research other states and regions for use of best practices developed to address issues relating to supporting military installation growth or diverting closure, particularly in the area of encroachment.

The Council's work is assisted by seven Alliances organized around Maryland's military installations and their Alliance Presidents who serve as statutory members of the Council. The Alliances play a key role in advocating for the advancement of the missions of the installations, while serving the function of communication to the community and a facilitator of communication between the bases and lawmakers. The Alliances also educate the community about the importance of the installations throughout the State and to the nation.

The Council, staffed by DBED's Office of Military and Federal Affairs (OMFA), held three meetings in 2007 that served as status briefings of the BRAC actions of the Military Installations, State Departments and Agencies, Alliances and local, regional and county partners, all of which are actively preparing for the influx of 40,000-60,000 new jobs to the State. As found as attachments to this report, meeting summaries provide the status of impacted Counties working to identify specific needs, most related to school and infrastructure requirements; updated Maryland military installation briefings provided by their respective Commanding Officers and affiliated Alliance Presidents; and overviews of the missions of the incoming agencies and discussion as to how Maryland is prepared to meet their workforce needs. Additionally, the 2007 Council meetings provided the opportunity for the State to update the military community as to Maryland's status in the application of a Department of Defense Office of Economic Adjustment (OEA) federal grant to support state BRAC efforts as well as an update on the formation of the BRAC Sub-Cabinet and its work to develop a statewide BRAC action plan.

In furtherance of examining best practices by other States and communities, the Council and staff monitor potential enhancements to State policies and legislation, initiate discussions among decision makers and continue to pursue partnering opportunities for installations, local businesses and communities. An example of one of Maryland's best practices initiative in 2007 was the creation of the BRAC Sub-Cabinet which met with each BRAC-affected installation and county to identify needs related to BRAC implementation in the region and throughout the state. In addition, the Council and its staff study and share best practices adopted by other mission-growth states to aid funding and infrastructure challenges. The Council also this year began dialogue with Maryland military installations and Alliance Presidents to examine current and potential encroachment concerns. Joint land use studies are already underway at Patuxent River Naval Air Station and Andrews Air Force Base. Other installations and their host counties have started to track development outside the gate that could pose a threat to the installation's core mission. Further best practices as well as legislative initiatives will be discussed and pursued by the Council in 2008.

Maryland Military Installation Council

Summary of April 23, 2007 Meeting

The Maryland Military Installation Council (“Council”) held a meeting on April 23, 2007 at the Maryland Department of Housing and Community Development (DHCD). BGen Mike Hayes USMC (Ret.), Director of the Office of Military and Federal Affairs (OMFA), Maryland Department of Business & Economic Development (DBED) served as the facilitator of the meeting. Over 175 attendees including Secretaries of State Agencies or their designees, County Executives, State Delegates, Installation Commanders, staff representatives from State and Congressional Delegations and Military Alliance officials were represented at the meeting.

DBED Secretary David Edgerley welcomed the audience and emphasized that while the State plans for the gain 40,000 to 60,000 new jobs due to the Base Realignment and Closure (BRAC) action of 2005, there is tremendous opportunity to learn from the previous BRAC actions in southern Maryland and Carderock Surface Warfare in Montgomery County. He emphasized the importance of not only the installations affected by BRAC 2005, but the economic impact of other Federal Facilities and the need to plan for infrastructure needs.

Lt. Governor Anthony Brown welcomed visiting representatives from the Defense Information Systems Agency (DISA) who are scheduled to relocate to Fort Meade and Communications – Electronics Life Cycle Management Command, part of the Army’s Command and Control, Communications, Computers, Intelligence, Sensors and Reconnaissance (C4ISR) relocating to Aberdeen Proving Ground. Lt. Governor Brown stated that Maryland on the cusp of challenges and opportunities to enhance its role in national defense. He stressed the importance of preparation of BRAC challenges which will affect quality of life, workforce development and infrastructure. He stated that since taking office he has had the opportunity to meet individually with Counties, Military Alliances, State Agency Secretaries, Federal Agencies, Installation Commanders and the OMFA to identify and understand the priorities to support the BRAC action. Lt. Governor Brown described the composition of the recently approved Subcabinet which he will chair and its goal to solidify State priorities through a strategic plan that will be used at Federal and State levels for funding resources. He concluded that the State is prepared to play a larger role at home and abroad for the defense of our nation.

Congressman John Sarbanes addressed the Council and saluted the O’Malley administration for quickly getting a handle on the planning for the influx of jobs due to

BRAC. He noted that BRAC has shown how jurisdictions can cooperate across political and county boundaries with respect to education, workforce, housing and transportation needs. He emphasized the importance of looking back to previous BRACs and employing lessons learned to make sure the right decisions are made.

Council member Secretary John Porcari of the Maryland Department of Transportation (MDOT) addressed the Council. He stated the need to look at history and comprehensively link land use planning with transportation. As an example, he mentioned Patuxent NAVAIR and the land uses along Rte. 235. He emphasized the importance of flexibility when planning for Base actions. He stated MDOT Planning is currently in the middle of its six year cycle. MDOT has been meeting with jurisdictions to develop BRAC related transportation and a general strategy which will include high/low rating of projects. High being multi-projects and low being minor improvements in comparison (i.e. light signalization, commuter buses). Based on the input from communities thus far, there are 54 transportation projects of which \$16.2 billion of an overall \$40 billion project list is BRAC related and unfunded.

The first panel to address the MMIC was Fort Meade Region - Anne Arundel County lead. The panel included County Executives John Leopold of Anne Arundel County and Ken Ulman of Howard County, Laurel Mayor Craig Moe, Baltimore City Deputy Mayor, Neighborhood and Economic Development Andy Frank, Baltimore County Economic Development Executive Director David Ianucci and BRAC Regional Director Robert Leib. Mr. Leopold began the discussion by commending Fort Meade Garrison Commander Col. Kenneth McCreedy for placing second in the Annual Army Communities of Excellence Award which carries a \$1 million award for the Base. Mr. Leopold continued by stating the largest BRAC challenges for Anne Arundel County will be infrastructure and human capital. He stated that the County on behalf of the region was recently awarded a \$1.4 million Office of Economic Adjustment (OEA) federal grant to further analyze and plan for the BRAC impact. He stated that the County had also applied to the federal government for a grant to purchase three buses to service the Fort Meade area. He emphasized the need for regional cooperation and federal impact aid to assist with the impact from the on base Enhanced Use Lease (EUL) commercial project.

Howard County Executive Ulman reiterated the need to work regionally and stated that the County, led by its BRAC Coordinator Kent Menser, has a 90+ citizen committee with nine subcommittees. The committees will plan for the 22,000+ new jobs (figure includes the EUL and National Security Agency (NSA) projected growth) focusing on housing, transportation, education, and health and human services. He stated the County Zoning Board the State historically had not worked cooperatively and that the State should play a facilitator role and is pleased with the progress thus far. One example of the cooperation is a newly shared bus maintenance facility funded as a Federal, State and local project.

Mayor Moe expressed the City of Laurel's concern on impact to schools, public safety and housing stock. He stated the City has developed incentives for the redevelopment of Route 1, supported the expansion of the regional Corridor Transportation Corporation (CTC) and has collected a surcharge for education in the amount of \$6.1 million which was recently forwarded to Prince George's County. He concluded that the City is prepared to assist and support the regional efforts.

Baltimore City Deputy Mayor Frank described BRAC as a once in a lifetime opportunity to tie land use with infrastructure. He said that Baltimore views BRAC as an opportunity to grow the population, supporting marketing efforts such as Live Baltimore to attract residents, an opportunity to grow and improve the workforce, an opportunity to grow minority and women owned businesses in the City and an opportunity for business attraction being the center between the two growing installations. He stated that the current public policy discussions related to BRAC impact are similar to those held after World War II and will have lasting impact. He explained that the City is developing a BRAC strategy to be available for review in the next few months.

Mr. Ianucci addressed the MMIC on behalf of Baltimore County Executive Jim Smith stating that the County ranks third in terms of impacted communities. He stated the County has organized a BRAC work group and will soon have a BRAC Action Plan addressing workforce, education, business development and employee pull from existing businesses to federal and contractor positions. He stated the University of Maryland Baltimore County stands ready to meet the challenges in workforce and continuing education. He concluded by stating the BRAC Subcabinet will be a good opportunity for State Agencies to work cooperatively with local communities.

Mr. Leib ended the panel by stating that Carroll County, and soon Montgomery and Queen Anne Counties will join in the regional marketing partnership to attract residents and businesses within the region. He stated that the region is looking beyond BRAC by accommodating for the growth at NSA and the EUL project. He described the OEA grant that will address transportation through studies and rating of projects as high and low, signalization, transit and ride share options, housing and community services and education. He mentioned the recent survey of DISA employees shows a marked increase in those planning to relocate, the planned DISA bus tours for employees, a first in a series of small business summits has occurred related to BRAC opportunities, the planned spring opening of the Odenton MARC Train Station parking lot, the widening of Rte 175 planned for 20011-2012 and the Ft. Meade Environmental Impact Study (EIS) underway.

The second panel to address the Council was the Aberdeen Proving Ground Region (APG) – Harford County lead. The panel was represented by Harford County Executive David Craig, Harford County Economic Development Director Jim Richardson, Cecil County Economic Development Director Vernon Thompson,

Baltimore City Deputy Mayor Neighborhood and Economic Development, Andrew Frank, Baltimore County Economic Development Director David Ianucci, Army Alliance President Wyatt Colclasure, and the APG Regional BRAC Coordinator Karen Emery. County Executive Craig stated that APG will be the largest recipient of new jobs in the State with 8,200 jobs to arrive on post and 7,500 jobs associated with the EUL project. He stated the County adopted a BRAC Action Plan which is fluid based on the constant flux of job projections. He said that a Town Hall meeting was recently held with over 200 attendees. The intent was to disseminate information to the general public. These meetings will be held on a quarterly basis to allow for information flow and to identify any necessary priorities shifts. He concluded by stating an education forum representing 31 colleges and universities was recently held to address future needs, the local Workforce Investment Board (WIB) recently hosted representatives of the U.S. Army's Communication-Electronics Research Development and Engineering Center (CERDEC) relocating from Fort Monmouth, a BRAC WIB job bulletin board listing positions from both APG and Fort Meade is being planned and most direct impact will be infrastructure.

Mr. Richardson of Harford County continued the panel discussion by stating that the Chesapeake Science and Security Corridor is hosting a forum to update interested parties of opportunities within the Corridor, with emphasis on regional collaboration. He stated that the region is working with APG leadership to support the build out of base projects and that the MD Department of Labor, Licensing and Regulation (DLLR) has submitted a \$5 million federal WIRED Grant for the Susquehanna Region workforce regional partnership.

Mr. Thompson of Cecil County addressed the Council emphasizing the need to address and plan for transportation, water, sewer, education, and toll facility needs when seeking funding. He stated that the region needs to pay particular attention to the relocation of Fort Monmouth employees to the area along Rte. 40 within the priority funding areas. He mentioned safety issues along Rte. 40, the expansion of MARC service to Wilmington to limit traffic from U.S. I-95, the need for regional solutions to infrastructure otherwise suburban housing sprawl will occur on septic and well systems. He addressed the need to broaden the 5 mile proximity clause for contractors working at APG, restricting contractors locating in Cecil County.

Mr. Frank added to his previous comments on the first panel that Baltimore City will be implementing a BRAC STAT in the next 30 days, and is participating in the Chesapeake Science and Security Corridor to cooperatively seek transportation funding.

Mr. Iannucci of Baltimore County added to his previous comments that the County is planning a second small & minority business event related to BRAC opportunities and that it is developing a multi-faceted BRAC Plan to submit to the Lt. Governor. This plan will highlight among other items, MARC transit service improvements and Rte. 40 priority projects, with an emphasis on regionalism. The County recognizes the water and

sewer limitations of neighboring communities, and perhaps the OEA Grant will be able to address alternatives.

Mr. Colclasure addressed the Council highlighting recent activities by the Alliance. He said the Alliance participated in State legislative hearings this session, held an educational forum for the legislature regarding BRAC, met with Congressional staff regarding projects, community involvement and educating youth on the importance of a clean record and background if seeking federal positions, and emphasized the need for buildings now to allow contractors to begin movement into the area.

Ms. Emery stated that since the last MMIC meeting, the Regional BRAC office was officially opened. She stated that within a 45 minute commute radius from APG there are four States and 125 schools, thus emphasizing the need to work regionally to address workforce, education, transportation, and housing needs. She stated that the regional OEA grant will include a waste to energy study, and that the region is developing a comprehensive relocation guide, working with base senior leadership to define timelines, and revamping its website based on data and survey feedback.

The third panel to address the Council was the Andrews Air Force Base (AAFB) Region – Prince George’s County lead. Mr. David Byrd, Deputy Chief Administrative Officer for Government Operations/Environmental Services for Prince George’s County Executive Jack Johnson and Mr. Jim Estepp, President of the Andrews Business & Community Alliance (AB&CA) represented the panel. Mr. Byrd thanked Lt. Governor Brown for reaching out to Counties for input in the development of the Subcabinet strategic plan. He stated that the County has established a core group of stakeholders to prepare a list of priorities to present to the Subcabinet. He emphasized that while the BRAC numbers for AAFB (approximately 400 BRAC jobs expected on base) may be not be as large as Fort Meade or APG, there may be additional movements that may increase the growth impact to over 2,000 position relocations resulting in the areas of transportation and schools as the areas most impacted. He highlighted several development projects (Konterra, Westfalia, Carrington and Melford) that can accommodate upward of 10 million square feet of office space and 30,000 jobs within the County.

Mr. Jim Estepp addressed the Council highlighting the change in command of the 89th Wing from Col. John Pray to Col. Margaret Woodward. He stated that there have been discussions with the Air Force regarding other movements aside from the announced Air Force District of Washington from Bolling Air Force Base, Washington, D.C. scheduled for May 2007 of 350 non-BRAC personnel. He described and unveiled the Alliance Vision of the Andrews Defense and Science Corridor. The establishment of this Corridor will enhance the marketing of properties around the Base, establish a theme for the area, and allow for the development of special incentives and development review. Unlike Cecil County who seeks to expand any potential contactors’ proximity

clause, he stated the desire to establish a 3-5 mile radius proximity clause for the AAFB that would require the location of contractors within this radius. Overall, he stated the challenges will include the extension of Metrorail and meeting response times for critical facilities located within the region.

Comments were then received by Sue Nappi, Assistant Deputy Chief of Staff for Operations and Plans for CE-LCMC, the BRAC Coordinator at Fort Monmouth, New Jersey and Mr. David Bullock, DISA BRAC Executive. Ms. Nappi explained that employee surveys are on-going and relocation kiosks have been placed around Fort Monmouth Base and are used regularly. She appreciated the State addressing the transportation and housing needs. Mr. Bullock stated the top priority for DISA is to keep 100% of its workforce when it moves. He emphasized the importance of engaging the Lt. Governor and County Executives in the process.

At this time, State Agency Secretaries who are standing Council members were asked to provide updates on their agency efforts. Secretary Richard Hall of the Maryland Department of Planning (MDP) began by stating that the role of the agency is one of coordinator and emphasized the importance of smart growth initiatives as the BRAC growth gets underway. He stated that the agency looks at BRAC from a 30,000 foot level with stakeholders and has a history of working with BRAC affected communities 10 years ago in southern Maryland. He stated that he anticipates funding from the State's pending OEA grant to assist with a web page and tracking of BRAC related development. He stated that MDP has been working for the past six months to develop estimated jobs, households and population figures that all stakeholders can agree upon. From a regional growth perspective of the eight affected counties, central Maryland is anticipated to grow by 117,000 new households from 2009-2015, of which 25,000 are associated with BRAC, resulting in 23% of growth in central Maryland attributed to BRAC. 58% of growth in Harford County will be BRAC related and 33% in Anne Arundel and 26% in Cecil Counties respectively. Cecil County will double in household numbers by 2030. Secretary Hall indicated that the agency is still reviewing impact on water and wastewater, land preservation, and opportunity for Baltimore City and other smart growth areas to be a reservoir of BRAC related households.

Secretary Shari Wilson of the Maryland Department of the Environment (MDE) addressed the Council. She stated the Department finds the most significant needs related to BRAC being water and sewer infrastructure. The four aspects of the Department include planning, financing of infrastructure and plants, technical assistance and permitting and water resources plan requirements. In some Counties, the issue is water and sewer plans and in others it is water supply issues. She identified the need for baseline water capacities studies that need to occur over a 5-7 year period which MDE anticipates assistance from OEA to perform. She stated that Counties want to grow within priority funding areas, however, the water and wastewater resources may not be available. For wastewater treatment/nutrient removal there is a technology cap on nutrient loading. 66 wastewater treatment plants have recently been enhanced. To

increase capacity, the State allows Counties to apply for low interest loans. There are currently 118 projects of grants or loans to BRAC impacted areas. For technical assistance, MDE has engineers available to assist communities and for permitting, speaking with MDE early on regarding infrastructure can expedite the process. She concluded by stating the State may need to consider a new concept of nutrient trading between jurisdictions.

The Lt. Governor took the opportunity to introduce his Chief of Staff, Jerry Boden who is serving to coordinate BRAC related activities for his office until a Coordinator or Executive Director for the BRAC Subcabinet agency is announced. Lt. Governor Brown stated that BRAC is a large percentage of his time and his duties are to be defined by the Governor. The duties of his office are not statutory.

The next panel was the National Naval Medical Center (NNMC), Bethesda - Montgomery County lead. Montgomery County Executive Isiah "Ike" Leggett and Assistant Chief Administrator Scott Reilly addressed the Council. Mr. Leggett began his comments by stating that the Navy has failed to recognize the impact on Montgomery County in particular to an area that has experienced tremendous growth in the past few years. He noted that 1,400 new positions and a doubling of the patient load will occur at NNMC. These increases will place a strain on resources and traffic mitigation is limited; the right-of-way does not exist to expand Rte. 355 (Wisconsin Avenue) and the government must revisit the purple line as mass transit option within the Capital Beltway. He emphasized the importance of not rushing the process and opposing any waiver to the Environmental Impact Statement (EIS) process. He stated that the County has appointed a 31 person Task Force to analyze and prioritize transportation and other needs. He stressed the concern for Montgomery County and Bethesda, emphasizing limited flexibility for traffic mitigation, in particular on Rte. 355 (Wisconsin Avenue) and Jones Bridge Road. He provided a draft letter from the County Council which highlighted these concerns. Mr. Reilly added that the County awaits the final impact numbers from the Navy and the need for a connection to metro rail across Rte. 355 (Wisconsin Avenue). He also addressed the importance for the DoD to reoccupy the National Geospatial Agency (NGA) site which is scheduled for relocation as part of BRAC with complementary users, perhaps the Surgeon General's Office.

Fort Detrick was the final panel to address the Council - Frederick County lead. Commissioner Jan Garner, President of the Board of Frederick County Commissioners, Fort Detrick Alliance President Terry Igrens and Frederick County Economic Development Director Marie Keegin addressed the Council. Ms. Garner began the discussion by reporting that the County has organized a work group and is preparing an Action Plan that will be submitted to the County Council in May with Public Hearings in June and submission to the Lt. Governor in July. She stated that Fort Detrick comprises 1,200 acres with four federal cabinet level agencies of which 66 acres were set aside by President Nixon for the National Cancer Institute (NCI) for the National Interagency Biodefense Center. She said that three anchor tenants are being added, the Department of

Homeland Defense (DHS), the Department of Health and Human Services (DHHS) and the Center for Allergy and Disease Control. Two buildings are currently under construction for this expansion with 1,425 new jobs being added of which 225 are associated with BRAC.

Ms. Keegin continued the presentation by stating that the County, in conjunction with Fort Detrick is preparing businesses for the growth at Fort Detrick through the Business Development Office (BDO). She reported that the BDO which has been in operation for two years has provided 1,700 contacts and the Maryland Technology Economic Development Corporation (TEDCO) has signed a contract with NCI for technology transfers. She stated that a Tax Increment Financing (TIF) District has been adopted to finance new off post projects. She stated the County is active in increasing the Science Technology Engineering and Mathematics (STEM) curriculum in the K-12 grades and is planning Education Centers for High Schools and Colleges in the County. She also addressed the need for water in the County, stating that that Fort Detrick currently requests 4 million gallons per day from the County. She added that the County will need to work with MDE to increase appropriations to increase draw from the Potomac River as well as work with MDOT to get the Interchange of Rte. 15 and Monocacy Boulevard in the design and engineering phase of the Consolidated Transportation Plan (CTP). Other priorities she discussed were housing demand, school impact, public safety and the impact of the redevelopment of Fort Ritchie to the north which represents an additional 4,500 new jobs, impacting the northern portion of the County.

Mr. Igrens addressed the Council and stated that the Fort Detrick Alliance is working with the County on the strategic plan to submit to the Lt. Governor. He also indicated that an Education Committee has been formed that sponsored an Education Summit to ensure curriculum development will meet expansion timelines.

Staff Members of the offices of Congressional leaders approached the Council and provided comments. Ms. Mary Ann Kreitner of the Baltimore office of U.S. Senator Barbara Mikulski stated that the Senator is proud of the work of former U.S. Senator Paul Sarbanes whose actions protected and enhanced Maryland installations which are second to none. She stated that the Senator was pleased to see the cooperation with the Maryland Military Alliances, the federal delegation support system to Counties and the submission of funding requests to the OEA for advanced planning. She said the Senator is working hard to increase school impact aid, in particular for special needs students.

Ms. Heather Campbell, representing U.S. Senator Benjamin Cardin echoed the remarks of appreciation for the regional approach to the BRAC challenges and submission of OEA funds going forward. She added that the Senator is actively meeting with constituents to gain perspective on priorities, in particular impact of the EIS at NNMC in Bethesda.

Phil Alperson of Congressman Chris Van Hollen's office commended the Lt. Governor for the establishment of the Subcabinet agency and stated that the Congressman is embroiled in the Walter Reed closure debate, and is concerned with the impact of military hospital vehicular traffic.

Ms. Melody McEntee representing Congressman C.A. Dutch Ruppertsberger stated the two areas the Congressman identifies as priorities are infrastructure improvements and the education track. The Congressman encourages Anne Arundel County in particular to fund a Math and Science Academy to address growing workforce needs.

State Delegate John Bohanan representing Congressman Steny Hoyer offered to provide the Congressman's assistance to the Subcabinet and Council based on the previous BRAC experience at Patuxent NAVAIR in southern Maryland. He stated that everyday is a BRAC day with a federal committee seeking another BRAC in the next five years. He emphasized the need to look at all installations at a macro level and seek opportunities, investments and capabilities in the Mid-Atlantic region.

State Senator John Astle addressed the Council and highlighted the formal name change of the Council which went into effect the past year and the concern that the MMIC may be a moving target based on the Subcabinet organization. State Delegate Mary-Dulaney James posed the questions of how the Subcabinet will work with the Council and the funding of infrastructure needs until the revenues from the new jobs and taxes are received. She commended the MDP report and projections to be used as a baseline, the one Maryland regional efforts and the importance of a cohesive Council working group to work with the Subcabinet for the economic vitality of the military installations.

Mr. Todd Morgan, President of the Southern Maryland Navy Alliance addressed the Council and reported on the recently held Maryland Economic Development Association (MEDA) quarterly meeting in southern Maryland. He stressed the economic impact and importance of military bases within the State. In southern Maryland alone, the over \$450 million investment to infrastructure has paid off to the region and State. He stated that the Alliance is addressing encroachment issues with the Patuxent NAVAIR and a Memorandum of Understanding is being signed between the State, Federal and Base highlighting a five phase plan to prevent encroachment issues and to seek a Joint Land Use Study (JLUS) for the base.

DHCD Secretary Ray Skinner stated that the Department is working with MDP on the projected household numbers by income level categories. He stated that DHCD historically has been tasked to provide affordable and workforce housing solutions and is

now looking at market rate housing options as well. He updated the Council on the recently unveiled housing rental service available to both renters and landlords, www.mdhousingsearch.org.

Council member Lt. Col. Alfred Shehab added that he commended the regional cooperation that was evident during the meeting. However, he expressed grave concern with the federal government to fund the BRAC impacts and implementation. He suggested that perhaps the federal government should make funding available on a no interest loan basis funding to support impacts to the State without direct repayment of the loans but rather through income taxes. He emphasized the need not to raise local taxes, particularly gas taxes. State Delegate Bohanan addressed Lt Col. Shehab's comments stating that there are not enough federal funds to pay for BRAC implementation so it is imperative to move quickly to identify, seek and secure federal funds.

There being no additional comments, BGen Mike Hayes concluded the meeting, thanking all participants. He stated the next MMIC meeting will be scheduled for early summer to include briefings from installation Commanders.

*Handouts distributed at the meeting are attached.

Maryland Military Installation Council

Summary of June 22, 2007 Meeting

The second Maryland Military Installation Council (MMIC) meeting of 2007 was called to order at 8:15 a.m. by MMIC Executive Director BGen Michael Hayes, USMC (Ret.). Lt. Governor Anthony Brown provided welcoming remarks stating it was a pleasure to be invited back to once again participate in the Council's meeting. He thanked MMIC members for their time they are devoting to and work being conducted on behalf of Maryland's military community. He continued to explain that since the last MMIC meeting in April, he and Governor Martin O'Malley already have learned a great deal about the contributions the installations make to not only the warfighter but to the state as a whole. Governor O'Malley and Lt. Governor Brown in March began touring the state's military installations beginning with Andrews Air Force Base in March followed by a visit to Aberdeen Proving Ground in April. In May, they wrapped up a tour of Ft. George G. Meade and next plan to visit Fort Detrick in June.

The Lt. Governor acknowledged the MMIC as providing valuable insight to the state's military community and stated that he plans for the BRAC Subcabinet which he chairs to work closely with the MMIC. With their direct and well-established communications with the military installations, military alliances and DoD as well as with the BRAC process, the MMIC would be critical in providing the BRAC Subcabinet with guidance particularly in offering "best practices" that may be incorporated into the development of the state's BRAC action plan. He stated that having just returned from a visit to Ft. Monmouth, he recognizes there is concern out there that the state is lagging in moving beyond the planning stages and into BRAC implementation. He assured that the Governor and he along with the BRAC Subcabinet are well underway moving in the direction of implementation with the drafting of a state BRAC action plan (final due December 1, 2007). After attending a recent BRAC Subcabinet meeting in Southern Maryland focusing on lessons-learned from BRAC 1995, it was made clear to Subcabinet members and all that regionalism is the way to go to prove success in this 2005 round of BRAC. He concluded his welcoming remarks by introducing and welcoming Asuntha Chiang-Smith as the newly appointed Executive Director of the BRAC Subcabinet and apologized in advance for having to depart the meeting early at 10:30 a.m. in order to attend the police funeral in Howard County.

BGen Hayes welcomed the first panel on the agenda which consisted of Commanding Officers and/or their representatives as well as Alliance Presidents associated with Maryland's naval installations. The first installation to give a briefing was Naval Support Facility, Indian Head. Captain Judy Smith, Regional Commanding

Officer, provided the Indian Head military briefing. She reminded the audience that Indian Head in Maryland has been providing military support for the nation since 1890. The current workforce of the base consists of 3,300 employees with an annual payroll of \$135 million. The base partners with several local businesses which significantly contribute to their overall economic impact on Maryland. For example, last year the installation spent \$41 million locally in Charles, St. Mary's and Prince George's Counties.

Captain Smith spent some time addressing a few of Indian Head's current stumbling blocks. One of the primary concerns is that of aging infrastructure. Although the base is a leader in hazardous waste clean-up and has a necessary shoreline restoration effort underway to protect current infrastructure (approximately six miles of shoreline fighting erosion; done in partnership with Maryland Department of Agriculture, Charles County and the Baltimore Aquarium among others), they are increasingly battling encroachment. Naval Support Activity South Potomac has commissioned an encroachment study of Indian Head and Dahlgren. The study will outline strategies and preservation tactics to help ensure the livelihood of these bases. Naval Surface Warfare Center (NSWC), Indian Head's largest tenant, has developed a strategy in positioning Indian Head as the military's center for energetics. Though the installation continues to do work critical to the nation and the warfighter, Indian Head's military construction (MILCON) requests continue to not make it to top Navy officials as priorities. MILCON requests are submitted each year, but each year it proves more of a challenge. Captain Smith also mentioned they are cooperating with the Maryland Transit Administration (MTA) on bridge restoration efforts connecting Southern Maryland with the Eastern Shore of Virginia which is utilized by many commuters to the base. Lastly, she touched on the base's exploration in the area of public-private partnering as a way to effectively address some of the immediate infrastructure needs on base.

John Bloom, President of the Indian Head Defense Alliance, provided a brief overview of the Alliance's work with the installation. He emphasized that the purpose of the Alliance is to be in the business of growing the business of Indian Head. The Alliance has been in existence for just over thirteen years and continues today to bring Southern Maryland community leaders together in support of enhancing the base's vitality. Their principal focus is the NSWC and its energetics capabilities. Through financial support from the county and state, the Alliance continually advocates on behalf of the base to Congressional representatives, much with the assistance of a Washington, DC lobbying firm the Alliance employs. Through these efforts, the Alliance has helped to earmark \$9.5M in MILCON for an advanced energetics research lab, and two additional earmarks for energetics research: \$5M for energetics concepts and development and \$6M for a high energy and conventional energetics. In addition to MILCON requests, they are working on changing the legislative language to solidify Indian Head as *the* center for national energetics. Mr. Bloom mentioned that Indian Head has an international reputation for their energetics work, and as a result there are two U.K. firms presently interested in locating a facility on base or nearby. He wrapped up the briefing by providing background on the base's exploration of public-private

partnering opportunities. He stated that the base has been considering a proposal from Alcoa to build and operate a power plant facility on base that would not only allow Alcoa to reopen their plant in Frederick County, MD but more importantly provide the installation with energy at no cost. This enhanced use lease opportunity would be a win-win for all.

At this point in time, the Lt. Governor explained that although the Governor is proposing a \$200 million in budget cuts, the current funding provided by the Maryland Department of Business and Economic Development (DBED) to the military alliances would not be threatened. The Governor and Lt. Governor both recognize the important role the Alliances play and believe it is critical to continue with providing this support to our Alliances for their work on behalf of the military installations. DBED Secretary Edgerley seconded the Lt. Governor's comments and commended the Alliance and the staff at Indian Head for their great work. He commented that he recently had the opportunity to tour the base and was quite impressed as to the remarkable work being conducted at the installation.

The next naval installation to present was Naval Surface Warfare Center (NSWC), Carderock. Richard "Dick" Metrey, President of the Maritime Technology Alliance (MTA), began the presentation on behalf of Carderock. MTA was created in 2001 to support and promote Maryland's maritime activities with Carderock being the Alliance's primary focus. Within the past year, the Alliance has continued to support Carderock's MILCON requests as well as one of their top priorities, a new wavemaker facility. MTA is also pushing for federal legislation to ensure federal funding for naval ship research and development (R&D) be funneled to Carderock as opposed to overseas contracting.

Captain Mark Thomas, NSWC Carderock's Commanding Officer, continued the installation presentation with a brief overview of the history and mission of Carderock, also known as the West Bethesda facility. He explained that the R&D work being conducted at the installation has become increasingly important as the federal government moves to shift more R&D work under the wing of the military rather than it being outsourced. Capt. Thomas mentioned that there are ten NSWC sites spread throughout the U.S. with West Bethesda serving as the headquarters. West Bethesda is 45 years-old and currently employs over 1,400 people of which 2/3 are scientists/engineers, 134 hold PhDs and over 600 hold BA degrees. Of the 1,400 employees, 900 live in Maryland. Carderock's economic impact on the state includes \$85 million in salaries and \$33 million in contracts that are obligated to Maryland businesses. As their workload has continued to increase, so will their economic impact on the state. Capt. Thomas continued to provide an overview of the unique facilities at Carderock and began to address a few of the issues the installation currently faces. Out-of-date technology is at the top of their list. West Bethesda currently employs 1950s wavemaking technology. They are seeking a much needed upgrade in order to better fit the needs of the Navy. One of the outcomes mentioned as a highlight resulting from the

partnership between the MTA and the state's Congressional advocacy was the completion of a \$14 million, 50,000 square foot Maritime Technology Information Center. Capt. Thomas also used this time to plug the installation's hosting of the International Submarine Races which is an annual event bringing young engineers to Carderock to build and race wet submarines that are human-powered with a top speed of just over 7 knots. He extended an invitation to the MMIC members to not only attend the event but to also come to West Bethesda for a tour of their unique facility. Mr. Metrey wrapped up comments by emphasizing the need for wavemaker technology upgrades and thanked the Congressional support, particularly those of Senators Mikulski and Cardin and Representative Van Hollen, for their efforts in securing the first increment of funding which was received last year.

Patuxent River Naval Air Station (NAS) was represented by Todd Morgan, President of the Southern Maryland Navy Alliance (SMNA). Mr. Morgan apologized for the absence Captain Glen Ives, base commander, explaining that he was at the time out of the country attending the Paris Air Show. He did mention that as a follow-up to last week's BRAC Subcabinet meeting in Southern Maryland, Capt. Ives wished to extend an invitation to the MMIC members and the BRAC Subcabinet to come to Patuxent River NAS for a tour. Mr. Morgan briefly touched on SMNA mentioning that it has been an established Alliance for over 20 years and continues today to preserve, protect and grow the base and its mission. On behalf of the base, he discussed how Patuxent River NAS serves as one of the busiest flight test facilities in the world with over 150 operations and 63 air craft tested just last year alone. Their air space covers the Chesapeake Bay and parts of the Atlantic Ocean. The base houses 22 tenants and 4 squadrons. The Naval Air Systems Command (NAVAIR) is their largest tenant. The base's workforce is approximately 22,200 and has an average salary of \$75,000 with a total annual payroll of \$500 million. Two-thirds of their workforce reside in St. Mary's County; 10% in Calvert County; 10 – 12% in the Washington, DC suburbs. In addition to the 22,200 employees on base, the installation hosts just over 300,000 visitors annually. The estimated annual economic impact on Maryland is \$2.3 billion. In addition to Patuxent River NAS, there is also Webster Field in St. Inigoes, MD which was absorbed by the base in the BRAC 1995 round. Webster Field offers a much different mission and activity from Patuxent River NAS. Their work is very unique and includes much emphasis on UAVs as well as work for the White House. The work conducted at Patuxent River NAS consists of several programs including twenty-five currently underway F-18, V-22, the Joint Strike Fighter (JSF) of which next year 9 of 14 JSF planes will show up at the base, and the Presidential helicopter. Although the Alliance and the base continues to work hard to diversify and expand its mission, there is the over looming pressure from the Navy to downsize its workforce. Even though the base has been threatened with a 20% workforce reduction, there are 500-600 new engineer hires soon anticipated. A continued issue for the base is it's difficulty to draw talented workers to the base, particularly with the increasing number of recent retirements.

The final naval installation panel presenting was the National Naval Medical Center at Bethesda (NNMC) and included newly announced Montgomery County BRAC

Coordinator Phil Alperson (formerly with the office of U.S Representative Van Hollen), Montgomery County BRAC Implementation Committee Chair John Carmen and NNMC Commander John Zulick, head of Base Operations Medical Installations Facilities. Mr. Carmen briefly described the work of the recently formed BRAC Implementation Committee and said that they are working their way through understanding the full impact of the BRAC decisions on Montgomery County. The Committee serves as an advisory group to County Executive Ike Leggett and will be expected to give a Committee presentation to the County Council. The number one issue identified is of traffic as the location of the installation is surrounded by four of the most crowded intersections in Maryland. The Committee is awaiting the Navy's release of the Environmental Impact Study (EIS) report for review.

Commander Zulick began with a brief summary of the installation. NNMC campus is comprised of 242 acres just inside the Capitol beltway. With its primary focus being healthcare, the base employs 4,100 medical staffers and on average houses 497,000 patients per year. As part of the BRAC 2005 decisions, Walter Reed Medical Hospital in Washington, D.C. is scheduled to close down and a large part of its operation (the tertiary care unit) is to be transferred to NNMC. The base's draft EIS is due in September 2007 with the final EIS due in early 2008. No BRAC-related construction on base is allowed until its completion, however there is a base-wide master plan currently being conducted to explore ways of accommodating the BRAC growth. Of great concern is the construction timeline, as construction needs to be complete before the transfer of medical equipment can take place. In order to comply with BRAC law, the would-be newly transferred Walter Reed operation has to be open for the transfer of patients no later than September 15, 2011. Therefore, construction and medical equipment must be in place long before the BRAC September deadline. As for patients, their current patient load is expected to double in size when the BRAC moves are complete. As a result, NNMC anticipates hiring an additional 1,000 medical staffers in order to meet the increased patient needs.

Maryland Department of Transportation (MDOT) Secretary John Porcari acknowledged NNMC's and the County's obvious traffic concern and said that it would be particularly challenging as the MDOT's State Highway Administration has very limited right-of-way to do roadwork in that region. Secretary Porcari stated that MDOT would certainly be willing to work with the region and would encourage their exploration of new or increased mass transit opportunities for the base and its workforce.

Lt. Governor Brown stated that he met with Montgomery County officials early in his term and wanted to confirm with the panel that as he understands it that transportation is the only issue to be raised at this time. Commander Zulick responded that the final EIS would identify if there were further concerns but as of now there are no other identified issues of major concern. Mr. Alperson confirmed and stated that any workforce issues were being addressed by the local Workforce Investment Board.

The next installation to present was Fort Detrick which was represented by Garrison Commander Colonel Mary “Gina” Deutsch and Terry Irgens, President of the Fort Detrick Alliance. Mr. Irgens set the presentation in motion by recognizing that although Fort Detrick is not as heavily impacted by BRAC as other fellow installations, the Alliance appreciates the support of the MMIC by including their region in their planning efforts as Fort Detrick’s non-BRAC growth far exceeds their BRAC. He discussed that the Alliance is only four years along in establishment and currently has twelve voluntary Board members. The Alliance is in the process of expanding by adding four additional Board members. He thanked the state and Frederick County for their continued financial support to the Alliance so that they may continue their community and business advocacy work on behalf of the Fort.

Col. Deutsch explained that Fort Detrick is unique and dynamic in the sense that on post there are more non-DoD tenants than there is a military presence. Uniforms are the minority. Fort Detrick consists of 1,200 acres of which 68 of those acres are deeded to the National Cancer Institute and 728 acres termed Site A are currently under a \$1.2 billion construction project to create the National Interagency Biodefense Campus. The three chief missions of the post are medical R&D, medical equipment and acquisition, and strategic communications. Fort Detrick is Frederick County’s largest employer and expects to increase their workforce with an additional 350 employees by next year – not very large numbers but causes concern for their land-locked post and 225 BRAC jobs must be absorbed by September 15, 2011 into existing buildings as there is no BRAC MILCON for the post. Fort Detrick also boasts the largest concentration of veterinarian PhDs than anywhere else in the nation. USAMRID is the Fort’s largest tenant with a \$550 million new lab construction project underway. There is a total of \$800 million in lab construction underway today. Off-post traffic is the top concern for the community and the Fort’s employment base. Col. Deutsch and her staff are working closely with the county and MDOT’s SHA to ensure traffic is accounted for in the region as it relates to their installation. Water and wastewater would be the second biggest concern for the post. In addition to concerns, she mentioned their work in partnering with the public education system on a summer program for seventh and eighth graders. This is the second year they will be offering such a program. The post is also continuing to work with the education arena in sponsoring a series of “Workforce of the Future” conferences. The first conference was held in Fall of 2006 and the second one is in the works.

Andrews Air Force Base (AAFB) was the final presentation before break. Representing the base was James Estep, President of the Andrews Business and Community Alliance (ABCA) and Colonel Paul Ackerley, Commanding Officer of the 316th Air Force Wing. Col. Ackerley stated that AAFB is a strategic location for the country in defending the National Capitol Region and is charged with responding to national disasters within that region as well as providing transportation for the nation’s top leaders. There are a total of 40 tenants on base. Its major tenants include the 79th Medical Wing, the 89th Airlift Wing, the 113th Wing, the 459th Refueling Wing and the

Naval Air Facility of Washington. BRAC 2005 will result in a coming and going for those on base but overall will be a plus up. There is currently no empty office space on base, so there will be a need for new construction to accommodate the BRAC growth. As for non-BRAC growth, the headquarters for the Air Force District Washington will be relocating from Bowling Air Force Base in Washington, DC. This will initially spur 300 position moves. AAFB anticipates more Air Force positions being moved to the base are not able to comment further at this given time. The number one priority for AAFB is mission viability. In order to maintain its mission, it is critical to upgrade the base's road infrastructure.

Mr. Estep referred to a handout detailing Prince George's County commercial real estate developments at the last MMIC meeting in April 2007 and stated that in addition to those developments mentioned one should look forward to the Allentown Road Corridor revitalization and the potential expansion of Branch Avenue to AAFB. He reemphasized the need for development space within close proximity to the base for contractors. In leading the Alliance, he will continue to work with the private sector to adopt a vision in support of AAFB in which he soon looks forward to unveiling. ABCA is in its second year of formation and is a non-profit organization consisting of private membership.

MDOT Secretary Porcari appreciates the draft vision document that Mr. Estep and ABCA has shared with MDOT and understands the strong desire for metro rail to be enhanced. He stated that partial funding for the first stage of improvements has been identified. He and his staff look forward to working with AAFB and ABCA. Secretary took this time to introduce to the MMIC Andy Scott who will serve MDOT as Special Assistant on Economic Development Projects with a particular focus on BRAC.

The Council paused at 9:57 a.m. for a 15 minute break.

Upon returning from break, the Fort George G. Meade panel presented. James "Jay" Baldwin, President of the Fort Meade Alliance, briefly spoke addressing workforce/ educational needs and transportation concerns. All of which the Alliance is working closely on through the Alliance subcommittees and participation in the Fort George G. Meade Growth Management Committee. He then introduced Colonel Kenneth McCreedy, Garrison Commander for the Fort.

Col. McCreedy proudly mentioned the Fort's celebration of their 90th anniversary. He stated that the Fort serves as a \$4 billion economic engine for the state. There are over 36,000 people employed on post working for over 80 tenants. Due to their vast number of tenants, their mission is quite complex although generally speaking it is to be the pre-eminent center for intelligence activities for DoD. BRAC 2005 will bring a growth of over 5,700 positions to the post. By late 2010, early 2011 large numbers will

begin to arrive. MILCON is currently underway and on track with \$607.7 million programmed for Fort Meade including \$42 million this year for elements displaced by last year's fire. Over half of the MILCON funding will be to accommodate the Defense Information Systems Agency (DISA). They are in the NEPA process right now and receiving public comments which will yield a final EIS. The EIS will address both BRAC and the recent Enhanced Use Lease (EUL). Within the draft EIS and through receipt of public comments, transportation is the issue that is brought up every time. Col. McCreedy stated the need to explore opportunities outside of building roads and look into more transit options. The post is currently conducting an internal traffic study. Also in the draft EIS is a Department of Interior concern as to how they will be affected as it relates to Fort Meade land that is contiguous with theirs.

Col. McCreedy went on to discuss potential areas of downfall, issues critical to their mission. These included the delay of the privatization of electricity and of water and wastewater treatment plants. Privatization plans are programmed to be renewed in 2010. There is an additional \$10 million in MILCON this year to address problems associated with the post's aging infrastructure. Col. McCreedy also mentioned the importance of staying on track with the EUL project as this completion is needed to make room for DISA's move to the Fort. The EUL is quite ambitious project offering 2.2 million square feet of office space. The draft EIS identifies enough current water supply to match the projected needs of the EUL, but the post is keeping a close eye on it. This and other potential EUL projects are seen as critical for the long-term health of the post and also critical in delivering quality of life for those residing on post. He also mentioned and thanked the great work of the Alliance in bringing together the right people to address growing workforce development needs of Fort Meade in regards to security clearances and the skill set demands of post tenants.

MDOT Secretary Porcari responded to Col. McCreedy's EUL comments stating that EULs are a two-edged sword because their impact is not applicable for transportation and infrastructure studies as they are on-post projects. He did mention that he agreed with Col. McCreedy that transit options need to be explored and suggested a possible multi-modal transportation response to their needs.

MMIC member The Honorable Beverly Byron asked Col. McCreedy if education needs were being addressed to his satisfaction and also reminded the audience of the importance of taking workforce housing into consideration in BRAC planning efforts. Col. McCreedy answered that yes, there is satisfaction that education needs are being addressed and referred to continued efforts to develop STEM programs in Anne Arundel County and to partner with local schools in exposing students to STEM fields.

Aberdeen Proving Ground (APG) was the final installation to address the Council. Wyatt Colclasure, President of the Army Alliance, began by thanking the State, Harford, Cecil and Baltimore Counties, the City of Baltimore and numerous private sponsors for

their continued financial support of the Alliance. He mentioned that come July, APG will undergo a change in command. In addition to a new incoming Garrison Commander, Mr. Colclasure introduced APG's new Deputy Garrison Commander Tim McNamara.

Mr. McNamara mentioned that like Fort Meade, APG is celebrating their 90th anniversary. Giving a quick overview of the installation, he stated APG consists of just over 72,500 acres (APG and Edgewood combined) and is encompassed part by the Chesapeake Bay and two tributaries. The post is home to 66 tenants of which R&D is the primary focus. APG prides itself on being the Center for Excellence for Land Combat making Land C4ISR a great fit in these BRAC moves. APG is also home to Chemical Biodefense which is located on the Edgewood campus of the post. The installation's EUL and BRAC EIS are progressing and in the process of wrapping up public comments. The final is due out later this summer. Although through BRAC 2005 APG is losing the training aspect (Ordnance School), the post is gaining over 5,000 scientists and engineers. APG is working on a new road infrastructure design which is 30% complete which will help plan for the old land that needs to be cleared in order to make room for the incoming office space (leading to a relocation of some current on-post functions). The first of three phases of construction for Ft. Monmouth's Communications Electronics Command (CECOM) will soon begin. The "pack and move" plan for the Ordnance School to relocate to Fort Lee is underway. This move is critical as this first needs to occur before CECOM can begin their move to APG.

Although their water and wastewater privatization is awaiting Army approval, APG continues to take on a number of strategic business initiatives of which include several EUL opportunities (G.A.T.E., Lauderick Creek and Phillips Army Airfield). The post is proud to be the recipient of federal money to build a test track in association with the Airfield. They continue to be in close partnership with Harford County on the expansion of a waste and energy facility. In conclusion, the new APG leadership has expressed their desire to keep the BRAC train moving and looks forward to APG's new future.

BGen Hayes mentioned how important it is to keep a close eye on all the BRAC moving parts and Maryland's Congressional offices are doing a good job in doing so. Maryland is working in partnership with Virginia in regards to Fort Lee and Fort Belvoir BRAC moves as they relate to moving parts affecting Maryland.

DBED Secretary Edgerley asked the APG and Fort Meade panels if the Maryland Environmental Services (MES) had been working with the Fort on various environmental issues. Col. McCreedy and Mr. McNamara confirmed that they had. MMIC member and Maryland Department of Environment (MDE) Secretary Shari Wilson stated that MES was working on a number of projects with various installations including those of Fort Meade and APG.

The Maryland National Guard was asked to give a brief overview of their status. Brigadier General Charles Morgan was present speaking on behalf of Major General Bruce Tuxill. BGen Morgan stated that overall Maryland did quite well in the 2005 round of BRAC, however the Air Guard suffered a bit in this past round. The Air Guard is scheduled to lose one of their two Maryland units which include the loss of the C130Js beginning in 2009 with two C103Js and then six to be relocated in 2011. This is a major loss to Maryland as historically the Maryland National Guard was the very first in the country to receive the C130Js. They did the test and operation on the first fleet as well as wrote the operational guide for them. The Maryland National Guard recently conducted 147 missions using that aircraft. BGen Morgan pleaded for the Governor and Lt. Governor to support their request to DoD and the Air Force to keep the C130Js in Maryland as the Maryland National Guard is the most experienced with them. As of now, Maryland is slated to receive a fleet of C27Js but not until 2016.

BGen Hayes called forth representatives from Maryland's Congressional offices to provide comments. Brigid Smith from U.S. Representative John Sarbanes office was in attendance but had to leave early to attend the Howard County policeman's funeral.

Webster Ye from U.S. Senator Barbara Mikulski's office discussed the Senator's commitment to BRAC as she has made it one of her main concerns. She has identified three top priorities within BRAC: education, transportation and MILCON. The Senator was glad to see the passing of the FY'08 MILCON bill which secures \$980 million for Maryland military installations (Breakdown: \$164 M Meade; \$466 M DC Metro Region including NNMC, Fort Detrick and AAFB); \$286 M APG; and \$67.2 M Southern Maryland). She also proudly supported the Labor, Health and Human Services and Education Spending Bill which includes increased funding for Impact Aid and Individuals with Disabilities Education Act (IDEA) which includes \$1.248 billion for the federal Impact Aid program in FY'08 which is a \$20 million increase over the President's original request. The spending bill also includes \$12.3 billion for the IDEA program. Higher education is another critical issue. In a revised bill, \$14.5 billion is being requested for Maryland which includes a \$400,000 earmark for a science and math academy for Fort Meade. Senator Mikulski is also seeking \$3.8 billion in federal funding for Maryland's transportation needs including improvements to MD Route 175, the Baltimore/Washington Parkway and the US 40 and 715 interchange.

Representing U.S. Representative Chris Van Hollen, Phil Alperson mentioned that their BRAC impact will mostly come from the expected increase of hospital outpatients who will not be taking mass transit but rather driving to the hospital for their visits. With this increased traffic congestion, a widening of Wisconsin Avenue would be ideal, although it is recognized it would literally take an Act of Congress to do so in order to make more land available.

Chris Davis represented U.S. Representative Elijah Cummings. He relayed that the Congressman was very interested in getting more tied into what Maryland needs to

succeed in BRAC, particularly as he now sits on the House Appropriations Committee as well as the House Armed Services Committee. Cummings also chairs the Sub-Committee for the Coast Guard's budget. Mr. Davis also mentioned that on June 6, 2007 the Congressman hosted a BRAC procurement fair for the Baltimore region's small and minority businesses. This fair was held in partnership with the Maryland Small Business Development Center Network.

Delegate John Bohanan was present to represent U.S. Representative and Majority Leader Steny Hoyer. He stated although the Maryland Congressional delegation was small in numbers, they work together extremely well. Delegate Bohanan had just returned from a visit out to China Lake in California. He said everyday every installation is looking for more opportunities. Competition is fierce and Maryland needs to stay in the game. He also mentioned that U.S. Senator Benjamin Cardin had a great visit to Patuxent River NAS on July 7, 2007.

Last on the agenda, BGen Hayes offered the State Agency Cabinet members to make closing comments. MDE Secretary Shari Wilson referred to a recent meeting she and her staff had with DoD personnel to discuss compliance issues. She stated that there is a huge opportunity out there for Maryland to lead by example in this BRAC process with a chance to implement green practices throughout.

MDOT Secretary Porcari thanked the panels for their presentations and stated that he received some great feedback today. He and his staff are committed to working closely with Maryland's military installations and has requested of each BRAC-affected county to update their priorities as it may relate to BRAC. As for transportation funding, much will be dependent on a revenue increase to address issues raised today.

DBED Secretary Edgerley commented that the thirty-year old Maryland Economic Development Association (MEDA) set record attendance for their BRAC-focused meeting in Southern Maryland. BRAC obviously is a most important priority for the state and it has changed the way we communicate. Throughout the process the regional collaboration has been great.

Maryland Department of Planning Deputy Secretary Matt Power was there to represent MDP Secretary Richard Hall. He reminded the MMIC audience that Maryland is the fifth most densely populated state in the country, and because of this BRAC presents major challenges. As a result, growth needs to be focused on designated growth areas. MDP is excited about the tremendous regional cooperation and their agency's role in the BRAC Subcabinet.

BGen Hayes concluded the meeting by stating that the BRAC Subcabinet has a difficult task ahead of them in their development of a statewide BRAC action plan which is expected to be due out Fall 2007. The MMIC will continue to work on BRAC with the military installations and regions as well as work to support the ongoing efforts of the BRAC Subcabinet.

The meeting was adjourned at 11:34 a.m.

Maryland Military Installation Council

Summary of September 6, 2007 Meeting

The Maryland Military Installation Council (“Council”) held a meeting on September 6, 2007 at the Maryland Department of Housing and Community Development. Secretary of the Department of Business & Economic Development (DBED) David Edgerley chaired the meeting. The meeting was attended by more than 100 people, including Governor Martin O’Malley, Congressman John Sarbanes, Secretaries of State Agencies or their designees, State Delegates, Installation Commanders or their designees, staff representatives from local, state and national elected officials and Military Alliance officials.

The purpose of the meeting was to discuss the workforce, education and training needs of incoming federal agencies to Maryland Installations as a result of the 2005 Base Realignment and Closure (BRAC) action. The Installations most impacted by the BRAC action which were discussed in detail were Fort George G. Meade with the incoming Defense Information Systems Agency (DISA) and Aberdeen Proving Ground (APG) with the incoming Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) Team. The meeting also served to illustrate the current and planned programs to address the workforce and educational needs of these agencies.

Secretary Edgerley provided welcoming remarks to the Council and attendees. He recognized the incoming agencies’ challenges with employee retirements and the movement of employees. He stressed that workforce will be a primary concern recognizing the importance of education both primary and higher education and the impact on small business enterprises.

BGen J. M. “Mike” Hayes, Managing Director of the Office of Military and Federal Affairs (OMFA) addressed the Council and outlined the meeting agenda. He then introduced the first panel, Fort Monmouth/DISA Workforce Needs. Mr. David Bullock, DISA BRAC Executive and Ms. Sue Nappi, Fort Monmouth BRAC Coordinator presented overviews of the missions of the incoming agencies and workforce needs. Each emphasized the primary focus to keep a bulk of the workforce, noting the difficulty to replace the intelligence and experience of the employees. Overall, they expressed the very positive reception by the State and the willingness to assist in activities to influence the workforce and recruit new employees.

Congressman John Sarbanes was then introduced. The Congressman reiterated the challenges proposed to the federal agencies and expressed his interest in retaining federal employees, thus minimizing the impact to the nation's defense. He stated that as a member of the House Committee on Education and Labor, he has keen interest in addressing American competitiveness and believes in grassroots efforts to back map the skill sets needed to prepare, even to the primary ages, for the new BRAC jobs. He added that he is working to make higher education more affordable and strengthening student loan opportunities both on a federal level and private support.

The second panel on workforce development was presented by Secretary of Labor, Licensing and Regulation (DLLR) Tom Perez, Eric Seleznow, Executive Director, Governor's Workforce Investment Board (GWIB), Bruce England, Executive Director, Susquehanna Workforce Investment Board, and Andy Moser, Assistant Secretary, DLLR. Secretary Perez began the panel by highlighting that the Governor recognizes that workforce is the most important factor to a strong economy. He gave an overview of DLLR services, stating that the Department serves an array of clientele from GED to PhD. He announced plans to open a One Stop Shop in New Jersey for spousal employment and to serve as a welcome wagon for Maryland. He stressed the progress DLLR has had in a regional approach to the employment and the desire to build on what has already been established.

Bruce England described the labor shed study that was recently completed on a regional level encompassing four states and 22 counties. The study addressed and highlighted skill set matches for BRAC related jobs. The study resulted in the identified needs for improved outreach and communications, workforce attraction – demystifying the Federal workforce process, spousal employment and outreach to contractors, and talent and workforce development – other degrees and or certifications needed in the next 5-10 years.

Eric Seleznow addressed the workforce demand and supply issues. He described the GWIB industry sectors the need to address the construction and information technology sectors. He emphasized the need to enhance science, technology, engineering and mathematics (STEM) curriculum in K-12 schools, development of career pathways to address employment needs, support of community colleges locating on the installations, and keeping a regional focus on solutions.

Andy Moser concluded the panel by describing the One Stop Shop concept to address direct and indirect jobs, working with emerging workforce and maximizing the existing workforce. He explained that the State has recently been awarded a \$4 million US Department of Labor (DOL) National Emergency Grant (NEG) to address workforce needs. He stated that the a draft plan has been prepared that addresses a number of regional projects and that DLLR is working with regional Workforce Investment Boards (WIBs) to maximize the impact of the grant.

Governor Martin O'Malley was then introduced. The Governor expressed appreciation to the Council and BGen Mike Hayes for the efforts thus far in support of BRAC but emphasized that is not over. He stated that Maryland must work with the installations to minimize the impact of encroachment and protect the quality of life of residents while stepping up to a greater role of national security. He emphasized that we need the political will to make investments for the future while defending quality of life, addressing transportation needs and assuring affordable housing. He concluded by stating the need to grow the middle class, enhance public health and public safety and expand opportunities for all. He then took questions from the audience.

Asuntha Chiang-Smith, the Executive Director of the BRAC Subcabinet was then introduced. Ms. Smith addressed the Council stating the importance of workforce and education. She explained that the Subcabinet is meeting in BRAC affected counties and is preparing a draft BRAC Action Plan that will be presented to the Governor on December 1, 2007. The Plan, she stated, will incorporate input from local jurisdictions and State agencies and will include legislative, policy and budget actions. She concluded by stating that public presentation on the plans will be held in November of 2007 and will be posted on the State BRAC website which is under development.

The next panel was the Pre-K – 12 Education Panel represented by Dr. Nancy Grasmick, State Superintendent of Schools, Maryland State Department of Education (MSDE), Dunbar Brooks, President of the Maryland State Board of Education, Dr. Joe Hairston, Superintendent, Baltimore County Public Schools, Michelle Hammond, 2007 Teacher of the Year, Worcester County Public Schools, and Katherine Oliver, Assistant State Superintendent for Career Technology and Adult Learning. Dr. Grasmick began the panel by describing a number of the State's education achievements such as ranking the second highest Advanced Placement (AP) scores in the country and first in number of students enrolled in AP classes. She added that the State excels in the Head Start Program with early learning and is addressing the security clearance issue in the early grades. She emphasized that the State offers reciprocity to both New Jersey and Virginia with respect to teachers' certificates and welcomes an influx of spouses who may be instructors.

Dunbar Brooks continued the panel by emphasizing that Maryland schools are BRAC ready. Based on the identified skill sets needed as reported in the 2006 Department of Labor study, the State School Board has been working on tracks to address future workforce needs. He stated the Board supports the STEM initiatives in the form of \$9.1 million in grants to local schools to integrate the curriculum and further develop Career Technology Support Centers.

Katherine Oliver addressed Career Technology and Adult Learning Centers. She described Cisco Networking Academies, Vo-tech Academies, and emerging programs.

She stated that the system has begun studying Career Technology students to determine industry certifications and enhancement of soft skills.

Michelle Hammond addressed the Council and explained the ease she personally experienced when transferring her teaching certificate from New York State. She described the expansion of the availability of teachers' lessons on Maryland Public Television (MPT) and the success of the Troops to Teachers program and support for National Board Certification. She explained the involvement with Col. McCreehy of Fort Meade with respect to understanding security clearance requirements at the elementary school level.

Dr. Lyons, Secretary of Maryland Higher Education Commission (MHEC), began the next panel joined by Brian Darmody, Executive Assistant to the Chancellor, University of Maryland System, Tina Bjarkull, President of Maryland Independent College University Association, Dr. Timothy Rainey, Assistant Vice President for Academic Affairs, Morgan State University, Dr. Martha Smith, President, Anne Arundel Community College. Dr. Lyons began the panel by stating that higher education is ready for the impact of BRAC and is ahead of other States with the understanding and impact of security clearance requirements. Brian Darmody continued by describing the 13 public institution systems of higher education in the State. He stated that the Board of Regents is actively involved and in 2006 voted to waive the one year residency requirement for in-state tuition status to any BRAC related federal employee and their families or private contractors. He added that many employees will be served by existing and online programs and the opportunity exists to expand the programs.

Dr. Martha Smith then addressed the Council. She introduced the number of Community College representatives in the audience and explained that 61% of those who choose to enter college start at Community Colleges. She described a number of programs offered to respond to BRAC related needs and mentioned the opportunities the Community College offers to the disenfranchised, incarcerated and underemployed.

Ms. Tina Bjarkull continued by stating her organization represents 18 non-profit organizations with an enrollment of 50,000 students and is linked to the public system. She noted that operating funds are provided by the State and that Johns Hopkins University far exceeds all in research dollars. Dr. Timothy Rainey then described the strong military influence at Morgan State and the strong engineering, computer science and information assurance programs. He noted that the majority of the 6-8,000 enrollees are minorities and that the University is a Center of Excellence.

Luwanda Jenkins, Special Secretary, Governor's Office of Minority Affairs (GOMA) began the final panel on Small and Minority Business. She was accompanied

by Sam Lloyd, Assistant Secretary, DBED and Mary Lee Kolich, Director, Procurement Technical Assistance Program (PTAP). Ms. Jenkins explained that GOMA reaches out to small, minority and women owned businesses to tap into the over \$20 billion federal contracting opportunities through various avenues. She indicated that construction businesses need to be prepared now as contracts are being let and other service businesses need to think ahead 2-3 years to gain access to contracts.

Mr. Sam Lloyd addressed the Council indicating that the Small Business Division is seeking to undertake a study to determine the participation level of Maryland businesses in gaining BRAC opportunities. The study aims at identifying the level of participation and current capabilities of businesses. This information will assist businesses in identifying areas to concentrate efforts.

Ms. Mary Lee Kolich explained the PTAP program which aims to prepare businesses to compete for public sector contracts. She described the successfully run “BRAC and Your Bottom Line” programs that have drawn over 200 participants. She stated the next phase of the programs will concentrate on more information on direct contracts and training workshops. She also cited the successful business development office model at Fort Detrick which includes the Small Business Development Center (SBDC) and County Economic Development office.

The meeting was then opened to the Alliances for announcements. Mr. Jim Estep, President of the Andrews Business & Community Alliance introduced Ms. Anita Bullock who will be supporting the Alliance’s Defense and Security Corridor initiative.

Congressional staff members Denise Nooe (Senator Mikulski), Melanie McIntee (Congressman Ruppberger), Heather Campbell (Congressman Cardin) and John Bohanan (Congressman Hoyer) gave brief statements on the status of MILCON funding bill and the overall sentiment of the Congressional Delegation that the BRAC moves are supported 100% and to date no one has been able to derail a BRAC action.

Secretary Edgerley concluded the meeting by stating that efforts exemplified are not just a high end welcome wagon but rather a series of complex programs that will support and enhance the citizens and businesses of Marylanders as well newcomers.

*Handouts distributed at the meeting are attached.